

The Region's Organics Diversion Journey

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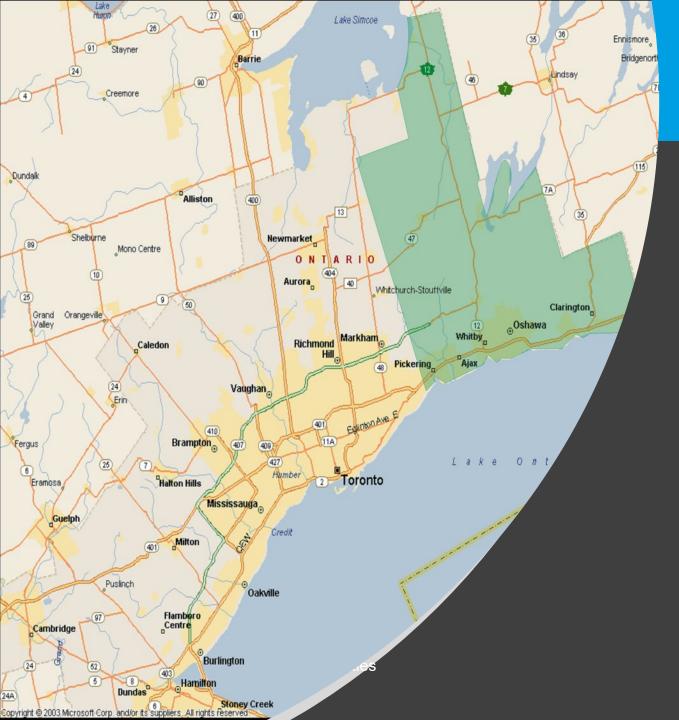
SWANA April 4, 2024

Background The Start of Our Journey Incoming Organics Regulations The Investigation: 2017 to 2022 The Short-Term Organics Plan

The Long-Term Organics Plan



Organics Waste Diversion Journey



Region of Durham

2,537 sq. km 220,000 households 25,000 multi-residential units

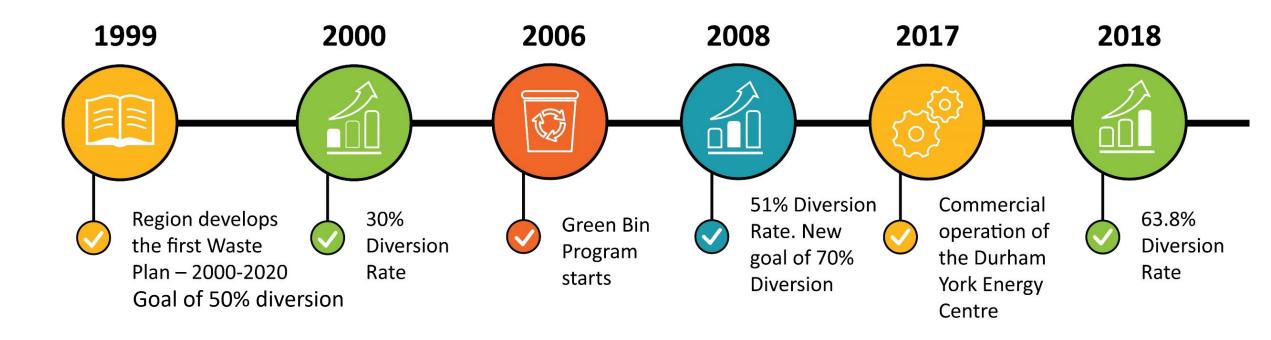
750,000 Population (1.2 million by 2041)

Eight local area municipalities (Pickering, Ajax, Whitby, Oshawa, Clarington, Uxbridge, Scugog, Brock)

Upper-tier municipality - waste collection and processing, waste transfer and disposal and composting (except collection in Whitby/Oshawa)

Where have we been and where are we going?

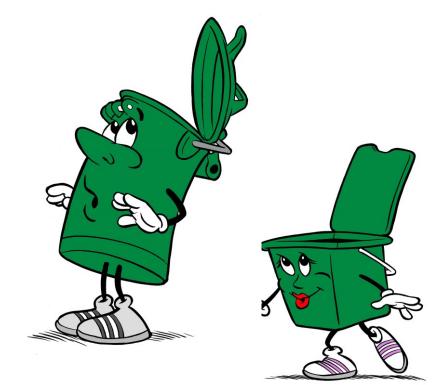
What we have accomplished over the last 20 years





2006 Curbside Green Bin Launched

- Launched Region-wide, both urban and rural areas
- P&E Campaign
 - $\circ~$ Calendar, how-to literature
 - Community promotion
 - Free green bins
- 12-gallon green bin
- Compostable bag liners required
- Aerobic composting process





Curbside Organics







Clean Stream Composting

- All food waste
- Table scraps
- Soiled paper products
- Paper egg cartons
- Moulded paper drink trays
- Paper plates
- Paper towels, napkins, serviettes
- House plants
- NO PLASTIC



2018 - Food and Organic Waste Policy Statement

To increase organics diversion in the Province, Ontario's Food and Organic Waste Policy Statement requires municipalities to achieve:

- 70 per cent waste reduction and resource recovery of food and organic waste generated by single-family dwellings in urban settlement areas by 2023;
- 50 per cent waste reduction and resource recovery of food and organic waste generated at multi-residential properties by 2025.



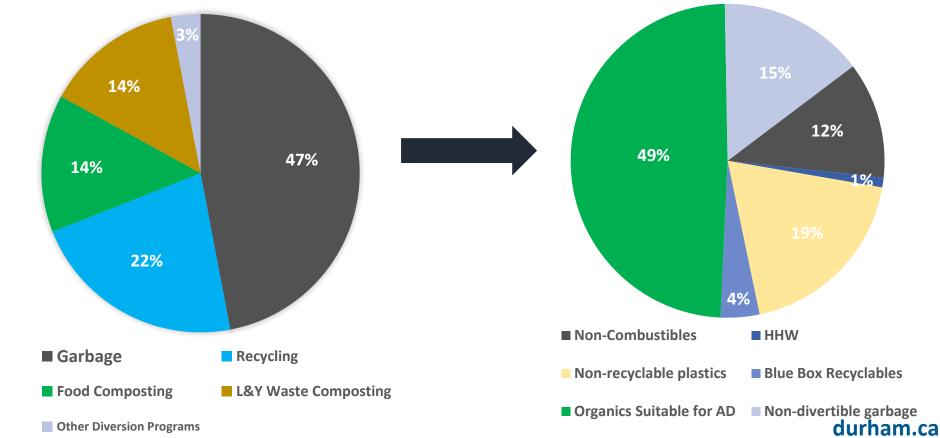
Food and Organic Waste Policy Statement

- Entities responsible for management of food waste ensure that all collected organic waste be sent for resource recovery
- Operators of resource recovery facilities shall use appropriate technologies that can effectively recover collected materials
- Not direct any source separated materials for disposal
- Supports Mixed Waste processing as a recovery option



Mixed Waste/AD Project Vision: >70% Diversion

- Capture organics from the black bag (up to 49%), noncombustibles (up to 12%), marketable recyclables (up to 4%)
- Generate Renewable Natural Gas from anaerobic digestion





The Potential:

Anaerobic Digestion

- expand Green Bin program to include new materials pet waste, cat litter, diapers and sanitary products
- Renewable natural gas opportunities

Mixed waste pre-sort

- Durham's strategy for fulfilling Ontario's organic and food waste framework requirement for multi-residential organics capture (i.e. no source separation required)
- Divert non-combustible material from DYEC
- Divert marketable recyclables
- Opportunity for future diversion

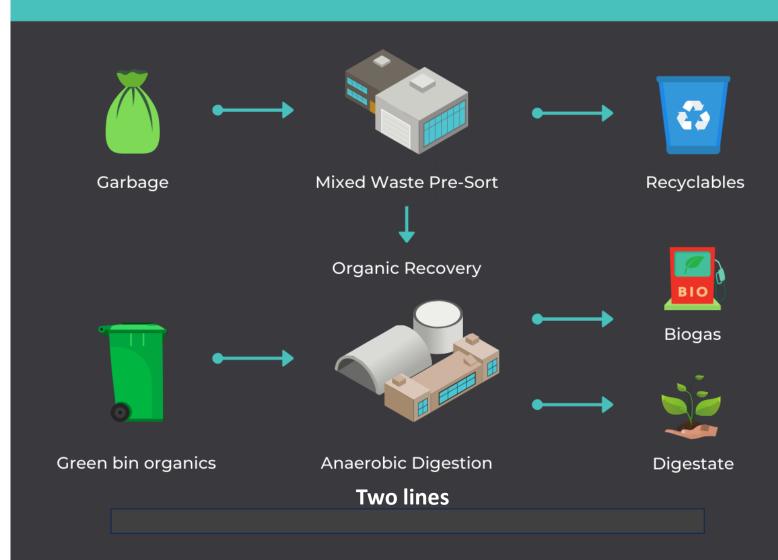
Mixed Waste Processing and Anaerobic Digestion

In 2017, the Region saw an opportunity to explore innovative technologies to sort organics from both residential and multiresidential sources and use waste as a resource...

a Mixed Waste Pre-sort and Anaerobic Digestion (AD) Facility



Mixed Waste Pre-Sort and Anaerobic Digestion: Waste as a resource





The Investigation: RFPQ-1062-2020

June 23, 2021 - Report #2021-COW-14 informed Council of the outcome of RFPQ-1062-2020 (DBOM Project) and Council authorized staff to issue a NRFP to the three qualified respondents.

3 Respondents:

- a) Durham Renewable Resources Group ("DRRG"): Maple Reinders PPP Ltd., AIM Group Capital Ltd., and EllisDon Capital Inc.
- b) Durham Recovery Solutions ("DRS"): Sacyr Environmental USA LLC and Anaergia
- c) Durham Organics Processing Partners ("DOPP"): Alberici Constructors Inc. and Acciona

Aug 9, 2021 - NRFP and draft Project Agreement issued

Oct 2021 - Jan 2022 - commercially confidential meetings with Respondents to refine Project Agreement



The Investigation: NRFP

- **April 2022** Two of the three respondents submitted proposals to the NRFP:
 - a) Durham Renewable Resources Group (DRRG)
 - b) Durham Recovery Solutions (DRS)
- Both sound technical proposals in alignment with the Region's mandate and overall objectives
- May 2022 both respondents provided confidential financial submissions to support their technical submissions



The Investigation: Anticipated project costs

- Estimated \$242 million capital cost for the AD Project (Report #2022-COW-2).
 - Approximately \$40.1 million more than 2020 estimate (Report #2020-COW-20).
 - Approximately \$78.5 million more than the 2019 estimate (Report #2019-COW-17).
- 2022 estimate accounted for the impact of COVID-19 and other market pressures on infrastructure projects known at the time and anticipated proposal premiums due to reduced market tolerance for project risks.



The Investigation: Affordability

- Both Financial proposals were well above the Region's projected costs
- Why?
 - a) unexpected and rapid rise in material, shipping and labour costs
 - b) uncertainty of how these costs may continue to increase
- met with the two respondents to explore if the capital costs could be substantively reduced without changing the technical scope of the Project
- June 22, 2022 Council cancelled AD Project procurement process (Report #2022-COW-22)

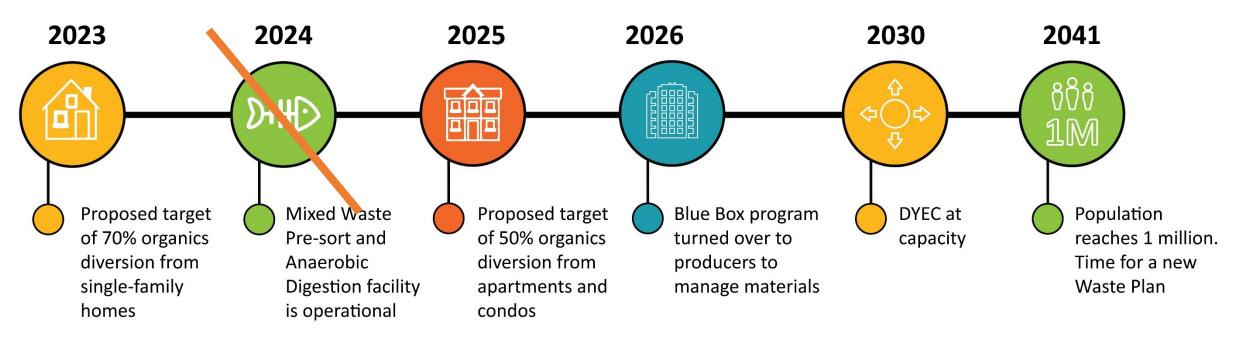




Where does that leave us now? Future of SSO?



What will impact our waste management decisions over the next 20 years?



We still have Ontario's Food and Organic Waste Policy Statement and a Green Bin program to operate



Organics Plan – Short and Long Term

2023 – Council approves short-term and long-term organics plan (Report #2023-WR-3)

Short Term

- 10 + 3 Year Organics Processing Contract
 - July 1, 2024 Seacliff Energy Corp.
 - Anaerobic Digestion
 - Allows for expansion of accepted SSO materials/RNG potential
- Multi-Residential Source Separated Organics program
 - Researched other municipal programs
 - On-site investigations (96% properties onboarded in first year)
 - RFP procurement process
 - Negotiation participation with Whitby and Oshawa

Long-Term Organics Plan

- Continue assessing market volatility and alternate contract models
- Refine business case of Mixed Waste Pre-sort/ AD Facility
- Research/scan market for new and emerging technologies
- Continue to find ways to support the diversion of organics from disposal to support the Long-Term Waste Management Plan.







Thank-you!

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